

BOARD OF MANAGEMENT
AGENDA

A meeting of the Board of Management will be held at 14:00 on Tuesday 24 March 2026 in the Boardroom at Granton Campus.

	AGENDA	Lead Speaker	Paper
1	WELCOME & APOLOGIES	Chair	
2	DECLARATIONS OF INTEREST	Chair	
3	MINUTES OF THE PREVIOUS MEETING	Chair	A
4	MATTERS ARISING REPORT	Chair	B
5	CHAIR'S REPORT		Verbal
6	PRINCIPAL & CHIEF EXECUTIVE REPORT	A Cumberland	C
	I. Board Key Performance Indicators	J Buglass	D
	II. Transformation Plan Key Performance Indicators		
7	EC 2030+ progress	J Buglass	Pres
8	EDINBURGH COLLEGE STUDENTS' ASSOCIATION REPORT	A Lowe / M O'Driscoll	E
9	GOVERNANCE REPORT	F Rudge	F
	I. Committee Terms of Reference		
	II. Modern Slavery and Human Trafficking Statement 2026		
	III. Board Improvement Plan		
	IV. Benchmarking against SFC Expectations of Good Governance		

10 REPORTS FROM COMMITTEES

10.1 Finance, Business Development & Resources	F Doring	Verbal
10.1.1 Management Accounts	A Williamson	G
10.2 Governance and Nominations Committee	N Senior	Verbal
10.3 People and Remuneration	I McLaughlan	Verbal
10.4 Student Success	K Signorini	Verbal
10.5 Audit & Risk Assurance Committee	B Troup	Verbal
10.5.1 Risk Management Overview	A Williamson	Pres

11 ANY OTHER COMPETENT BUSINESS

11.1 Chief Operating Officer	A Cumberlandford	Verbal
11.2 Board Reflections / Feedback	Chair	Verbal

12 FOR INFORMATION

- 12.1 Health & Safety Report: Q2 2025/26
- 12.2 Top Level Risk Register - Summary
- 12.3 Board of Management: Agenda Planner 2025/26

Minutes of Committee Meetings

- 12.4 Governance & Nominations Committee 25-02-26
- 12.5 People & Remuneration Committee: 26-02-26
- 12.6 Audit and Risk Assurance Committee: 04-03-26
- 12.7 Student Success Committee: 05-03-26
- 12.8 Finance, Business Development & Resources Committee: 10-03-26

13 DATE OF NEXT MEETING: 16 JUNE 2026